

Report to the Community

2011—2012

Message from the Immediate Past President



Pauline Clarke-Trotman
Immediate Past President

As I conclude my term as President of the Miami Coalition for the Homeless (MCH) I wish to express my gratitude to my fellow board members and staff for having made my term one of impact and success. It has been an honor for me to serve as President these past two years and to be able to help those in our community who are now experiencing homelessness as I once did.

For several years the Board has been working toward the completion of a strategic plan. This was accomplished this year and has both reenergized and renewed our commitment to our mission to end and prevent homelessness. We refined our mission statement to emphasize continued commitment to coalition building and collaboration. We re-defined our roles and set a strategic framework and direction for the next several years. Two key areas of emphasis will be our focus: Housing security as a prevention strategy and resources development as a sustainability strategy. Please read on in this report to learn more about our strategic direction.

This year also saw a significant transition of our board leadership. We have been blessed with having four longstanding board members, two who have served since the organization's inception- Linda Whitehead and Yvonne Grassie. Additionally, Judge Jeff Rosinek and Arthur Rosenberg, Esq., who both served in leadership roles for more than 8 and 11 years respectively, retired from the board this year. There are no words to truly express my appreciation for their significant contributions to the Coalition. This, of course, presented an opportunity to engage other advocacy minded individuals to join us in the Coalition's work.

This year we have been joined by: Gus Barrera, Maria Cristina Barros and Aaron Alvin. Additional new Board members beginning this July include Maria Barcus, Barbara Romani and Curtis Taylor. Each of these talented individuals provides a targeted skill set and talent that is needed to move the Coalition's agenda forward and upward. Learn more about these phenomenal professionals as you read further.

Lastly, I want to share that while we advanced our agenda in two vitals ways discussed above, we continue to remain committed to our passion for advocacy as a true means to prevent and end homelessness. We remain engaged at all levels of governmental policy development in outreach and education throughout our community and in our continued support of the Homeless Formerly Homeless Forum.

Letter from 2012 Board President



Monica Vignes-Pitan
Board President

As I enter my term as President of the Coalition, I am filled with enthusiasm for the strategic direction in which we are proceeding. Our emphasis on community collaboration as a means of harnessing additional resources, be they financial or programmatic, is a strategically creative and resourceful approach to enhancing essential resources, especially during an economic downturn and a time of limited government funds. This year we are exploring the feasibility of creating an affordable housing campaign for extremely low income persons, including youth and families, as a means to preventing homelessness. The Miami Homes For All campaign is in its infancy stage but we anticipate comprehensive development over the coming year.

I am also excited about our renewed commitment and dedication to our long standing advocacy and public awareness efforts to address the root causes of homelessness. For over twenty five years the Coalition has been recognized for its passionate advocacy for those individuals experiencing homelessness. We are pleased to recognize the passage of legislation that will have positive, significant impacts for some of our most vulnerable individuals. Please read our advocacy article for more details. We continue to work cooperatively with our business and community leaders to find constructive means of addressing the needs of individuals experiencing chronic homelessness and living on the streets of Miami Dade County. This year we will continue our strong public education and awareness programming through our ever growing Speaker's Bureau program and the creative social media promotion we will be developing this year.

The Coalition has been blessed with an endowment which we have shared generously with our community. To continue to provide needed resources to our community we need to be thoughtful and creative in developing partnerships to increase the amount of resources that are available to both the community and the Coalition to continue engaging in its critical and vital work. To that end, we will be initiating a resource development campaign to sustain our efforts.

Please join me as we continue our journey to prevent and end homelessness in Miami Dade County and beyond.



Letter from the Executive Director



Barbara "Bobbie" Ibarra
Executive Director

It is hard for me to believe that a year has passed since joining the Miami Coalition for the Homeless. It has been a year filled with learning, researching, connecting, collaborating, advocating, educating, being inspired and creating innovative solutions to address the root causes of homelessness.

When the Board hired me they gave me one significant message. To take MCH to the next level. MCH has a proud history of advocacy, coalition building, public awareness and providing support to the community through grant funding.

All of our past work has resulted in significant contributions to the community that was relevant at that time. This year, thanks to the board's commitment to concluding our strategic planning initiative, we have focused our energy and resources on creating programs that will have a systemic, sustainable impact that can also be scalable to our larger community.

One of my key leanings this year is that access to stable, affordable housing is the key to preventing and ending homelessness. As we researched housing best practices, we came upon a Boston initiative, Home Funders, which is an affordable housing initiative targeting housing for extremely low income persons using the pooled financial resources raised by the philanthropic community. We are currently engaged in various community conversations to ascertain the viability of bringing this initiative to Miami.

We began this year by continuing the work on youth homelessness prevention (YHP) that was initiated by our Board in the Fall of 2010, known to the community as the YHP Initiative. As you will read in another article in this newsletter, we dedicated significant time this year to meeting with various community partners to first identify and then address the critical needs outlined by the community in February 2011, of unaccompanied youth who find themselves homeless or on the verge of homelessness.

MCH is renowned for its advocacy platform and this year we are pleased to report that we participated in several successful initiatives, thanks to the dedication and hard work of our new Policy and Program Director, Terry Coble. You will hear more about this later in the newsletter.

We continued our commitment to public awareness and education by increasing the number of community engagements we participated in thanks to our VISTA volunteers, Mabel Colon and Devin Floyd, leading our Speakers' Bureau program. We also increased our community outreach thanks to the efforts of our new Community Outreach Liaison, Tina Greene, who was instrumental in creating a network of service providers working collaboratively to aid those individual's either at risk of homelessness or those experiencing short term homelessness.

One of the significant outcomes of our strategic planning process was the recognition that resource development is critical to both the Coalition's and our community's future. The recent economic downturn presented significant financial losses that have impacted individuals, nonprofits, businesses, government and the philanthropic community, so designing a resource development plan that will address MCH's sustainability is critical for this upcoming year. As we continue to look forward, we will closely follow the strategic direction and focuses approved by our Board and enthusiastically await opportunities to collaborate with our partners, current or future.

Our Team

Michelle Cerrato- Dominguez, *Director of Administration*, has been with the Miami Coalition for the Homeless for 10 years. She currently serves on the Board of the Florida Coalition for the Homeless.

Terry Coble, Esq., *Policy and Program Director*, is an attorney with 35 years of experience representing low-income people. She provides research and advocacy at the federal, state and local levels, and works closely with the Executive Director on all policy matters.

Tina M. Greene, M.S.W., *Community Outreach Liaison*, currently oversees our Speakers' Bureau, community outreach and grant writing. Being formerly homeless, Tina brings a unique and rich perspective to our work.

Sean Dollard, B.S.C., *AmeriCorps VISTA Volunteer, Social Media Coordinator*.

Jorge de la Paz, M.S.C., *AmeriCorps VISTA Volunteer, Homeless Prevention Coordinator*.

Portia Dudley, B.A., *AmeriCorps VISTA Volunteer, Speakers' Bureau Coordinator*.

Melissa Billingsley, M.A., *AmeriCorps VISTA Volunteer, Veterans Services Coordinator*.



Portia, Jorge, Tina, Sean and Michelle

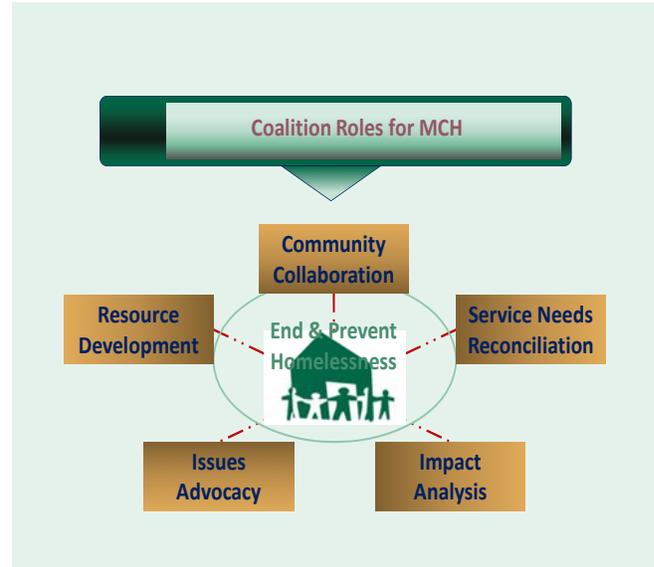
Strategic Plan

Mission, Vision & Values



Miami Coalition for the Homeless

Mission and Vision	Values
<p>MCH's mission is to promote community collaboration to prevent and end homelessness in South Florida.</p> <p>MCH's vision is to afford everyone the opportunity to NOT be homeless.</p>	<p>MCH believes & practices:</p> <ul style="list-style-type: none"> ▪ Dignity and respect ▪ Collaborative approach ▪ Assist w/ compassion ▪ Voice of homeless ▪ Housing is a right ▪ Affordable housing ▪ Accountability and integrity



For the past ten years, the Board of Directors of MCH has continually focused on charting a strategic course and direction for our organization. This past year's efforts resulted in a reaffirmation of our mission emphasizing our commitment to community collaboration as well as explicitly stating our long standing conviction that everyone should be afforded the opportunity to **not** be homeless.

We further refined our roles to focus our attention and resources to those systemic issues relevant to preventing and ending homelessness. We will continue our passionate advocacy for needed services so that the basic needs of all person's are provided for; we will enthusiastically collaborate with all partners to ensure the efficient utilization of community resources; and, we will work diligently to bring additional philanthropic resources to our community to enhance services and our own organization's sustainability.



MCH's Board of Directors' Strategic Planning Retreat - October 2011

The Faces of Homelessness Speakers' Bureau

The Many Faces of Homelessness Speakers' Bureau is a program of the National Coalition for the Homeless which has been embraced by the Miami Coalition for the Homeless, and is comprised of individuals who were formerly homeless with the purpose of educating the community on a social issue that tends to be concealed. Managed by two AmeriCorps volunteers, the Bureau focuses its outreach on groups of all ages and backgrounds. Being a member of the Bureau gives the opportunity for formerly homeless individuals to advocate for themselves and others in the hope of inspiring the community to become more proactive on such issues.

This past year the Speaker's Bureau has collaborated with numerous organizations and educational institutions allowing it to expand its presence throughout Miami-Dade and Broward Counties. During the 2010-2011 fiscal year, the Bureau educated 3,284 people through 79 presentations. Since its inception in the spring of 2009, the program has made successful leaps toward its development on a yearly basis. This past year through 119 presentations, the Bureau has been able to reach out to 4,896 community members. Below are some events that highlight the work that has taken place.

Through an ongoing partnership with Florida International University's (FIU) Communications Department, the Bureau was able to offer public speaking trainings to its participants through service learning classes that helped enhance the way in which speakers presented their testimonies. As a result, a documentary was created to share the project with FIU's community and our partners. The collaboration benefitted not only the speakers by improving their public speaking skills, but also the students who engaged in serving as public speaking coaches. The project, supported by Dean Schriener, provided an invaluable opportunity for administration, faculty and students to become more aware and sensitive to all of the issues surrounding homelessness.

At Nova Southeastern University, 12 formerly homeless speakers shared their experiences and their health concerns with 400 first-year medical students of the Homelessness in Osteopathic Pre-doctoral Education Interprofessional Project. The event was a close dialogue between speakers and students which resulted in a more intimate view and perspective of the health needs of individuals experiencing homelessness.

Barry University invited MCH's Speaker's Bureau to participate in the Peace Day Rally, the Volunteer Fair and also included them as guest panelists on the show "Community Crossroads," which airs state-wide. This show focused on homelessness on a local, state and national level. Barry's Department of Social Work hosted a Social Policy Day for Social Work majors in which the Speakers' Bureau shared the different aspects of what organizations such as the Miami Coalition for the Homeless do in regards to policy and advocacy work for the homeless. The discussion served to provide a clearer understanding of what's being taught in the classroom and as a motivator for future social workers.

The Miami Coalition for the Homeless strives to be one of the premier advocates for the homeless population. The Many Faces of Homelessness Speakers' Bureau is one of the most visible public education and advocacy tools of the Coalition. By educating our community, spreading awareness and dispelling myths and stereotypes we hope to put an end to the negative connotations surrounding homelessness.

Thank You to Devin Floyd and Mabel Colón AmeriCorps VISTA Coordinators



Mabel Colon & Devin Floyd

Since the summer of 2010, Devin Floyd and Mabel Colon have been the forefront leaders in coordinating the Faces of Homelessness Speakers' Bureau as AmeriCorps VISTA's volunteers. Their two-year tenure will conclude at the end of this summer. The Miami Coalition for the Homeless would like to thank our VISTA's for sharing their talents with us. We wish them much success as they continue their life journeys.

Youth Homelessness Prevention Initiative

MCH began planning for a Youth Homelessness Prevention (YHP) Initiative in late 2010 with the purpose of preventing homelessness among youth exiting the justice system, transitioning from foster care, or living on their own without family or governmental support. MCH formed a committee in cooperation with key organizations and local youth including experts and advocates in child welfare, law enforcement, shelter/housing, public health, education and supportive services, as well as young people who have experienced homelessness.

Beginning in February 2011, the group developed an action plan with the goal of closing the information gap on issues specific to preventing youth homelessness and of supporting existing initiatives in Miami-Dade County. MCH then coordinated a series of monthly lunch discussions called "Together On Tuesdays" in order to bring community leaders together to discuss ways in which they could combine efforts to prevent youth homelessness. At each meeting, valuable information was shared concerning the issue of youth homelessness, and concrete action steps were taken. Topics of these meetings included: Mental Health, Transportation, Sex Trafficking, Legal Rights, Jobs and Job Training, Juvenile Justice, Immigration, GLBTQ, Education, Medical and Mental Health, and Housing. The last meeting was held in April 2012.

Many important connections were made and information gaps closed as a result of these meetings. For example, at the meeting in February 2011, Kristi House found a donor which provided the match money needed to obtain a grant from Robert Wood Johnson for a shelter for girls who are victims of trafficking. At the meetings on Immigration and on Legal Rights, attorneys from FIAC (now Americans for Immigrant Justice) and the University of Miami's Children and Youth Law Clinic, respectively, gave valuable legal information to providers of youth services. At the meeting on Jobs and Job Training, participants learned of several youth programs by South Florida Workforce: Stay In School for youth 14-21, Out of School for youth 16-21, and services for youth over 18. These agencies collaborated together for the first time in a follow-up meeting hosted by the South Florida Workforce and MCH. And at the meeting on Gay, Lesbian, Bisexual, Transsexual, and Questioning (GLBTQ), the Alliance for GLBTQ Youth sensitized everyone to the issues facing this population and to ways of beginning to address their needs.

In addition to hosting and coordinating the meetings, MCH performed valuable background research on best practices, placed materials and information regarding events on its website for the benefit of the larger community, and helped to support fledgling efforts to create services to fill gaps. For instance, MCH researched best practices for housing youth between the ages of 18 to 24 and placed this on its website. MCH also placed information on its website regarding trainings for providers on several topics. MCH advocated for needed changes in the existing network of services, such as the necessity to increase DCF services to 17-year olds, whose needs for foster care now often go unmet. MCH also pushed county government to amend existing public housing policies that lead to low-income families being evicted based on an off-site offense by one of their children.

The MCH YHP Initiative set out to fill many of the information gaps that exist regarding youth homelessness and to begin to address unmet needs. These goals were largely satisfied with the help and cooperation of local organizations, advocates, service providers, and professionals, as well as youth in the community. There still remains lots of work to be done, and MCH is pleased to announce that, due to the generous support of Allegany Ministries, the YHP Initiative's work will continue under the leadership of Liz Fate Esq., Executive Director of Stand Up For Kids. Ms. Fate will be leading a Task Force in Miami for homeless youth. We are confident that Stand Up For Kids will continue the good work accomplished this past year, further advancing MCH's objective of providing vulnerable youth in our community access to vital services needed to ensure that they live productive, meaningful lives.

Miami-Dade County

- As of April 8 of this year, **3,115** children are in local foster care system (placements in home, and out of home -- licensed and unlicensed)
- **150** youth aged out of foster care in 2010, and **875** currently are in the aged out population (18 -23) and eligible for Road-to-Independence (RTI), aftercare, transitional or a combination
- Miami Bridge (shelter for children under 18) screens 1700 children annually of whom **600** are housed for an average stay of 23 days
- **250,000** arrests of children (10-17) in 2007 in Dade (FBI)
- In 2003, the FBI ranked Miami as having one of the highest incident rates of child prostitution of any city in the country. (*Florida ranks 3rd in the US for human trafficking.*)
- As of March 30, 2012, **5,407** students met the educational definition of "homeless" (which includes "doubled up")
- Drop out rate for homeless students is double the rate for non-homeless students

Funding & Collaboration Surrounding Emergency Assistance

Over the last year, the emergency assistance grant program of the Miami Coalition for the Homeless has taken on a new role in our community. With the hiring of a Community Outreach Liaison, we have been able to enhance our mission in two significant ways. MCH has enlarged the role of the Case Review Committee, which in the past has focused its efforts on addressing the needs of hard to serve homeless cases. MCH expanded the role of this Committee to address the needs of individuals and families on the verge of homelessness, allowing them to gain access to needed services via collaboration with other funding sources. We now call this work the Unmet Needs Sub-Committee. Additionally, MCH has established a policy of "Turn No One Away" meaning that if an individual contacts our office for assistance, we will be sure to connect them with the right community resources, including our resources, when appropriate. MCH is in a unique position of having unrestricted grant funds that are flexible, unlike many of the government funding resources dedicated to human services. This has allowed us to proactively partner and coordinate with other organizations/agencies in our community to bundle together resources providing assistance to individuals and families that are homeless or about to become homeless.

This past year the Miami Coalition for the Homeless has, in collaboration or alone, assisted more than 180 individuals/families in their plight to end or prevent their homelessness. Our phone is answered daily to callers that are in need of services. Here is a sample of individuals/families we have helped.

- A 71 year old woman was evicted from her mold-infested apartment and resorted to living in a car for over a year with her dog. Through collaboration with a Carrfour, this individual now lives in her own apartment sharing it with her pet.
- A family of 8 that had recently lost their home due to a fire was living in a motel, unable to obtain the security deposit necessary to move into permanent housing. The collaborating efforts of three agencies (MCH, Red Cross and Camillus House) resulted in placing this family in a new apartment.
- A former stock broker disabled by stroke contacted us because he was living on the streets, having misguidedly given up his Section 8 apartment. Working with the Section 8 Office and the Carlisle Group, we resolved all outstanding issues enabling Dennis to move into a new apartment.



Dennis

The mission of the Miami Coalition for the Homeless is to promote community collaboration to prevent and end homelessness in South Florida. Our vision is to afford everyone the opportunity to NOT be homeless. Through our Emergency Assistance program, our Case Review and our Unmet Needs Committees we believe that we act on our mission each and every day.

Homeless/Formerly Homeless Forum

As a result of the election of new executive leadership, this has been a year of transition and change for the Homeless Formerly/Homeless Forum (HFHF). We would like to welcome Gwendolyn Alvin- Chair, Linda Gaiter –Vice Chair, Keith Hodge- Secretary, and Eusebio Hernandez - Assistant Secretary to their new positions. Ernest Trotman continues as Treasurer.

This year MCH engaged HFHF to become an active partner in the indoor feeding program held weekly at Mt. Zion Baptist Church. Both MCH and HFHF believe that building relationships with the clients is important to enable us to support them in their efforts to get off the streets and obtain needed services vital for them to end their homelessness experience. MCH also wants to recognize and thank HFHF for participating with MCH and the City of Miami Police Department on a weeklong homeless outreach effort in which we walked the downtown streets each evening for four hours and shared with people experiencing homelessness a brochure highlighting services available in the immediate area now that Camillus House has relocated.

HFHF is currently engaging in a year-long campaign to build its membership and has applied to become a 501 (3) c tax exempt organization. Additionally, HFHF continues its meetings with the Miami-Dade Congressional delegation in Washington, DC advocating for homeless consumers. HFHF also enhanced its efforts to support through scholarships individuals attending Rights Restoration workshops held throughout Miami-Dade County, through which people with past felony convictions petition for restoration of their rights.

Advocacy

This has been a busy year for MCH on the advocacy front. On the federal level, we sent out many email alerts to our friends and supporters on everything from appropriations for important programs to specific enabling legislation like reauthorization of the Elementary and Secondary Education Act, which would greatly strengthen educational protections and services for homeless children and youth. Programs assisting those persons experiencing homelessness held their own in appropriations for shelter and other services in the current fiscal year, but we saw decreases almost across the board in funding for the affordable housing programs that prevent homelessness.

HUD finalized federal regulations to implement the HEARTH Act, including the long-awaited revision to the definition of homelessness. Unfortunately, the many households that live "doubled-up" with others for economic reasons continue to be left out under the new definition. So MCH joined countless advocates around the country to support the Homeless Children and Youth Act (HR 32) which will require HUD to recognize children, youth and families as homeless if they are verified as such by school districts, Head Start programs, runaway centers, and others. MCH believes that we need to at least be aware of the number of people experiencing homelessness in order to begin to adequately address the problem.

On the state level, MCH advocated for homeless services as well as homeless prevention via email alerts and in person. We went to Tallahassee for a two-day visit with our 25 member Miami-Dade state legislative delegation, which culminated in the statewide Homeless Advocacy Day. On homeless issues, we urged our legislators to support full funding for homeless services, institution of a \$1 check-off box on applications for drivers' licenses to fund homeless services, and a change in state law to allow unaccompanied minors over the age of 16 to obtain their own birth certificates. On other issues, we asked them to safeguard the Sadowski Trust Fund money and allocate it to affordable housing, support Senator Nan Rich's bill to extend foster care to the age of 21, and oppose a bill that would have struck down Miami-Dade County's recently passed wage theft ordinance. Results were mixed, but we were happy that most of the homeless funding was held harmless, that unaccompanied minors gained the right to obtain their birth certificates, and that Miami-Dade County's wage theft ordinance remains in place.

Another step forward this session concerns the issue of sex trafficking of children, which was identified by MCH's Youth Homelessness Prevention Initiative as a major problem facing homeless youth. Led by Miami-Dade County state legislators Representative Erik Fresen and Senator Anitere Flores, the state legislature enacted the Florida Safe Harbor Act which requires DCF to develop guidelines for serving sexually exploited children. Most importantly, the legislation defines safe houses for such children, encourages DCF to place children in safe houses if they are available, and requires DCF to report to the dependency court regarding placement of each sexually exploited child in a safe house. This provision represents major progress in recognizing the need identified by the Youth Homelessness Prevention Initiative for specialized housing programs for minor victims of sex trafficking.

On the county level, we successfully advocated this year for prioritizing the housing needs of extremely-low income households in the county's 2013-2017 consolidated plan which governs the allocation of federal, state and local affordable housing funds for the next five years. We have opposed attempts to criminalize activities of persons experiencing homelessness such as occupying bus benches or politely asking someone for assistance, which are not considered criminal when engaged in by the general population. We support recent efforts by the Homeless Trust to solve the thorny problem of finding affordable housing for persons with sex offense convictions. In addition, we have added our voice to that of others in seeking less emphasis on blaming the victims of our economic downturn for their plight and more emphasis on providing them with permanent housing so they can get back on their feet.

Thank You to MCH's Donors

The Miami Coalition for the Homeless has been blessed with the receipt of unsolicited donations received over the past year. We wish to express our sincere gratitude and appreciation to the following individuals for their generous contributions to our organization. While all donors are valued by MCH we would like to take this opportunity to highlight a donor, Dr. Adrienne Miller, for her unique contribution to MCH. She first became involved with us via the Speakers Bureau program. She became so impassioned about our work that when she later wed, instead of purchasing wedding table favors she chose to donate those funds to MCH and shared her work with MCH's Speakers Bureau with her wedding guests. *Without such donations, the Miami Coalition would not be able to accomplish all of this year's achievements.*

Mikko Manninen	Barbara Junge	Cavalía, Inc
Wong Joon Jiann	Mr. & Mrs. Robert Solove	Cargill
Annette Rosenfield	Sussel Jimenez	Manuel Correa
Patrick Kerr	Leily Vassigh	Michael & Ronnie Levin



Dr. Adrienne Milner & Paul McGee

Working to End and Prevent Homelessness

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Barbara Junge, *Attorney*

Barbara L. Romani, *Citibank*

Curtis Taylor, *Carrfour Supportive Housing*

* Retiring long serving board members

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